

Beyond Power: Reimagining the Energy Ecosystem With **Green Hydrogen**

Prepared for
Shell & EBI Hydrogen Economy Conference
May 13, 2020

Presentation objectives

- 1. Introduce the Green Hydrogen Coalition**
- 2. Explain why green hydrogen is a gamechanger**
- 3. Open pathways for collaboration**

Additional leave behind information

- 1. Recorded GHC webinars: www.ghcoalition.org**
- 2. Overview of Intermountain Power Project**
- 3. Global progress for green hydrogen**

**“Climate change is
the defining issue of
our time – and we are
at a defining
moment.”**

**Antonio Guterres
United Nations Secretary
General**



About the GHC



Mission:

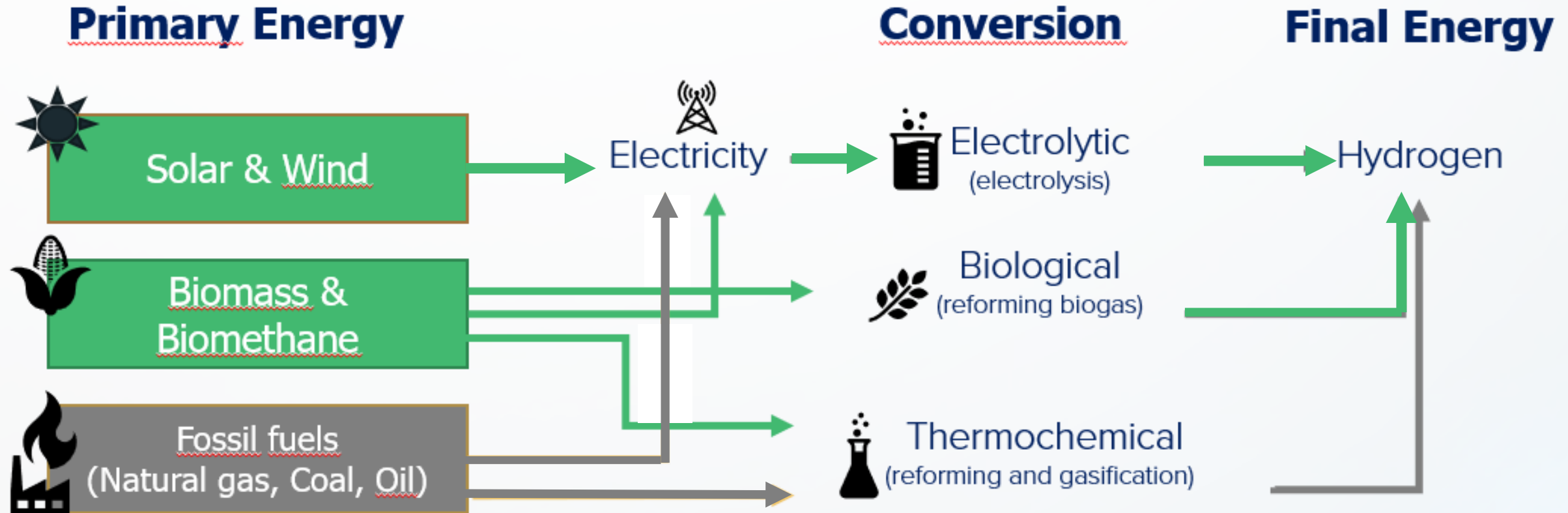
Facilitate policies and practices to advance the production and use of Green Hydrogen in all sectors where it will accelerate a carbon free energy future

Approach:

Prioritize Green Hydrogen project deployment at scale; leverage multi-sector opportunities to simultaneously scale supply and demand

www.ghcoalition.org

There are many ways to make **Green** Hydrogen...



What is so special about **Green Hydrogen**?

Our Thesis:

- 1. Green hydrogen is a super gamechanger in our fight against climate change – ‘fundamental building block’**
- 2. Accelerated adoption is fundamentally a market design challenge: how to achieve production and use at scale**

We Believe:

- 1. There are many commercial pathways to safely producing Green hydrogen**
- 2. Today, green hydrogen can provide multi-day and seasonal energy storage for the power grid**
- 3. Scaling green hydrogen production will enable decarbonization of many sectors including power, shipping and aviation**

GHC Purpose and Core Values



Purpose:

Accelerate decarbonization to combat climate change

Core Values:

- **Technology and business model neutral**
- **Respectful and constructive collaboration with all stakeholders**
- **Integrity**
- **Safety**
- **Environmental justice**
- **Impact**

Decarbonizes
Traded
Commodity

Green H₂ can decarbonize today's global hydrogen commodity markets ...

Today's Global Hydrogen Value Chains

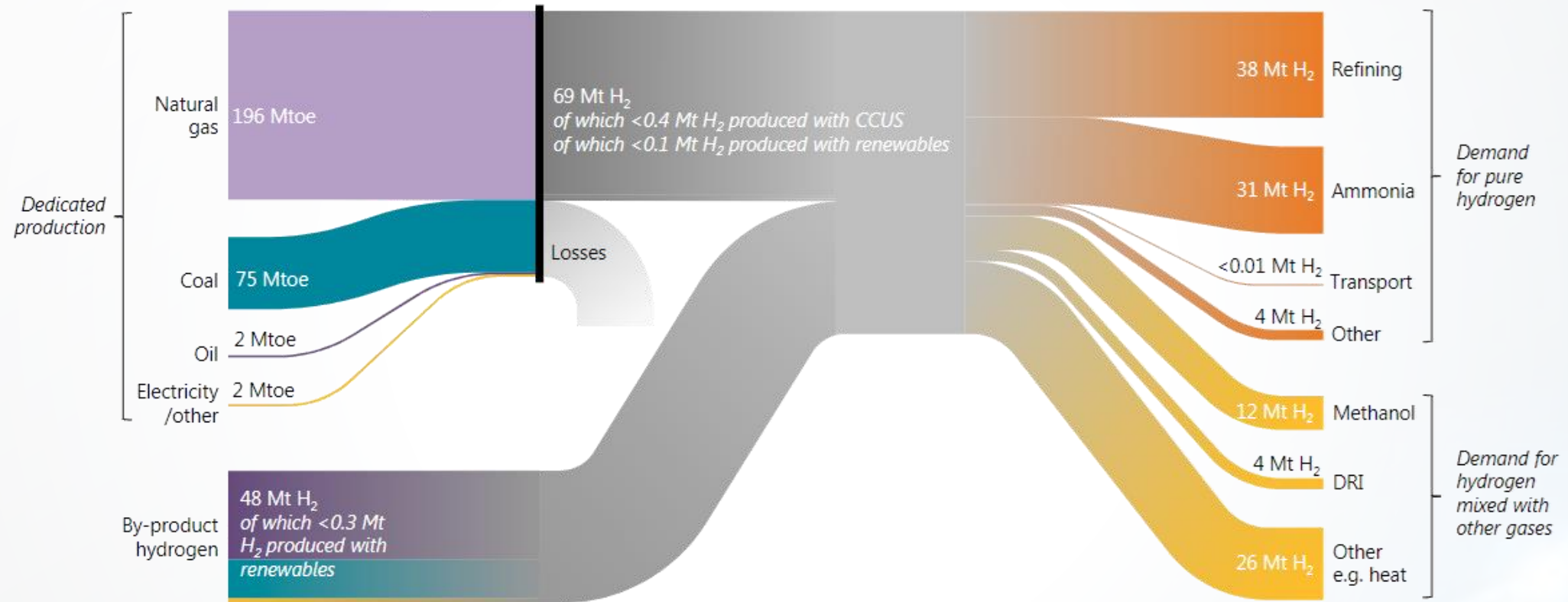
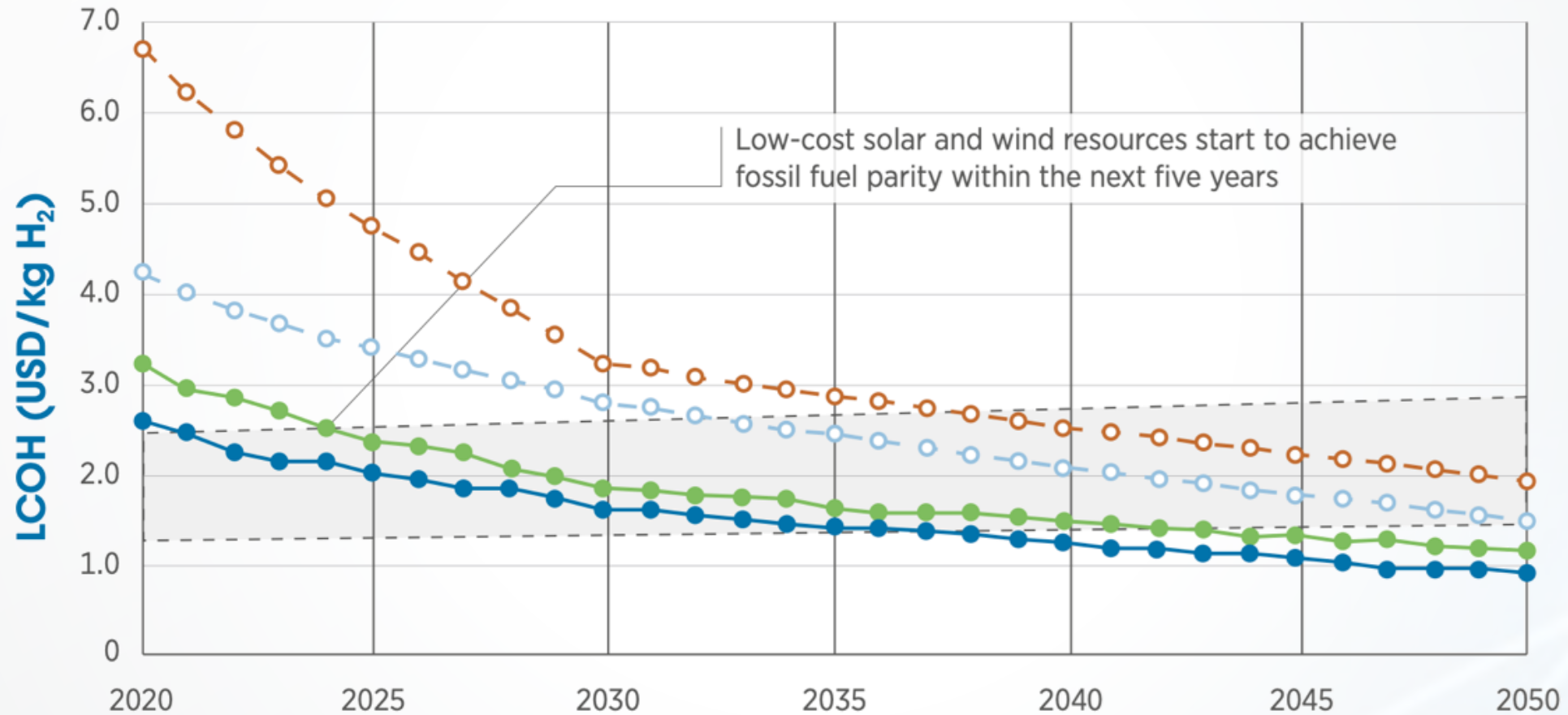


Image from "The Future of Hydrogen: Seizing today's opportunities" report prepared by IEA for the G20, Japan.
Mtoe=million tons of oil equivalent. Mt=million tons

Commercially
Viable

Green H₂ is commercially viable; on trajectory for lowest cost



Green Hydrogen (H₂) can repurpose existing infrastructure ...

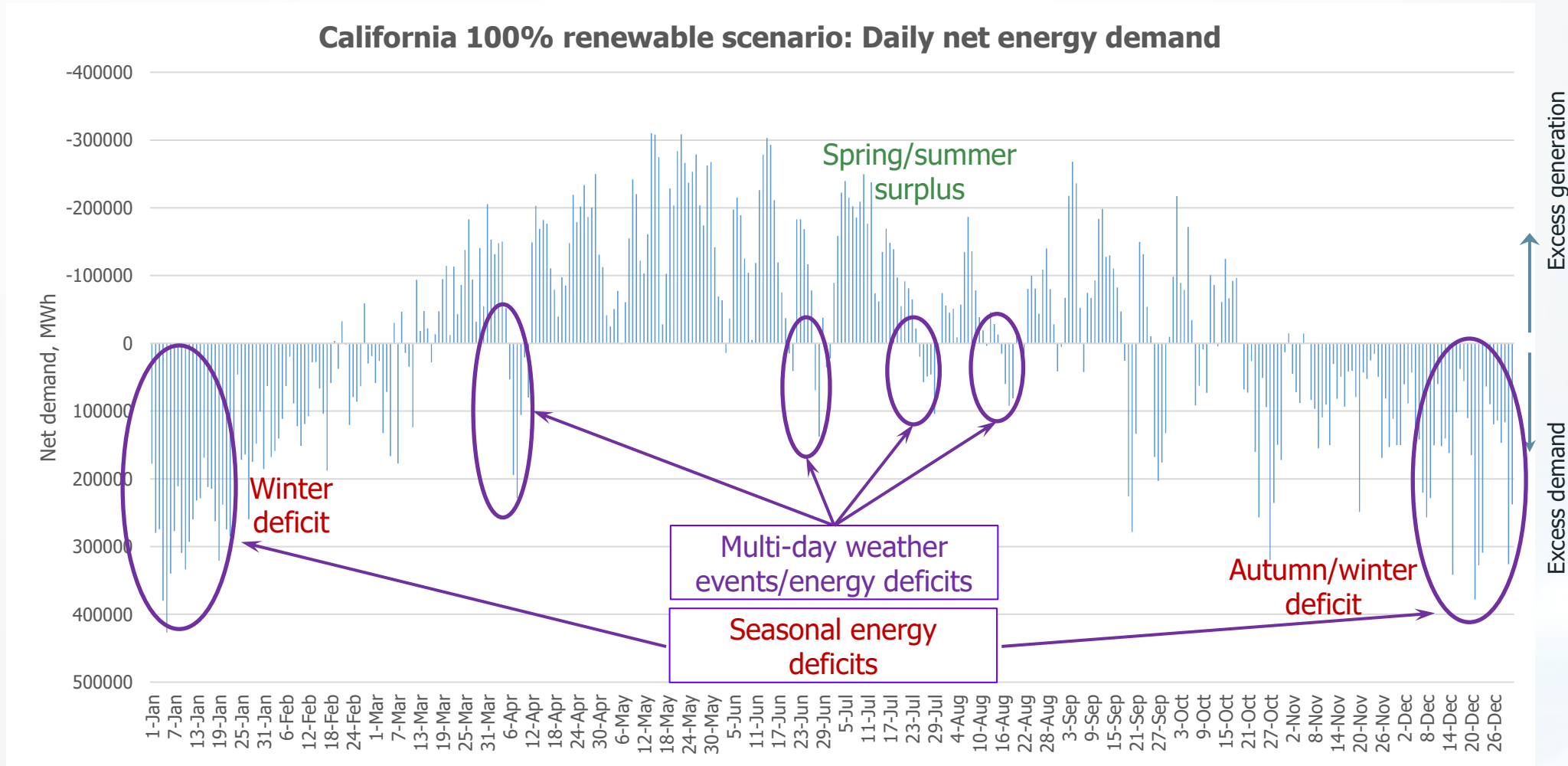


Source: LADWP

...Enabling an affordable & responsible transition

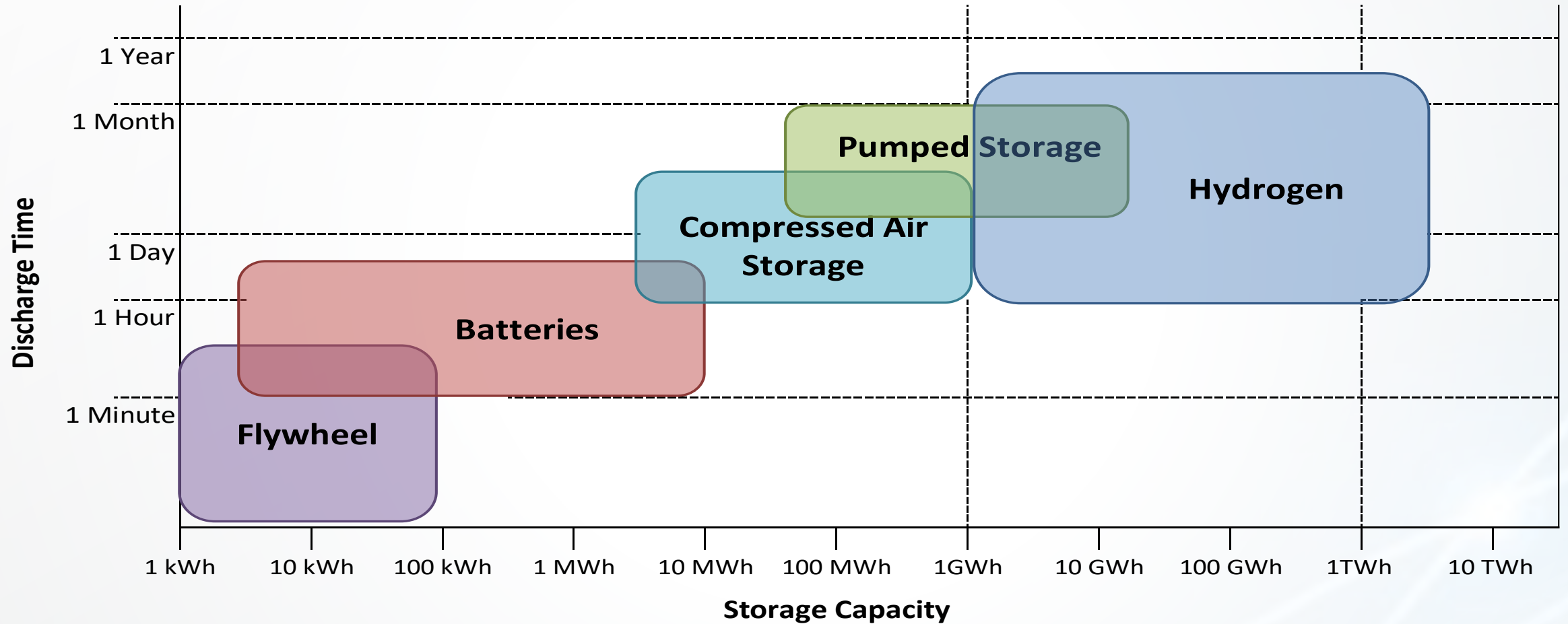
Achieves 100%
Renewables

By uniquely providing low cost multi-day and seasonal energy storage



Achieves 100%
Renewables

Green H₂ is the only commercially viable seasonal storage solution available today

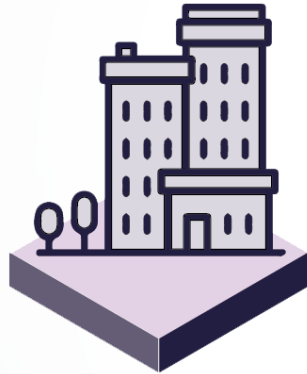


Green Hydrogen has versatile applications

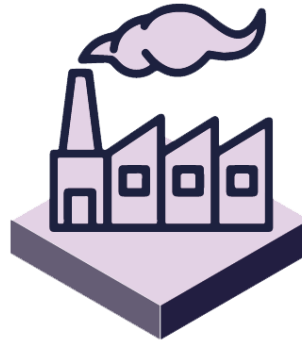
TRANSPORT



POWER



INDUSTRY



CHEMICAL



AGRICULTURE



Green Hydrogen has the potential to accelerate multi-sector decarbonization

GHC's First Initiative: Intermountain Power Plant (IPP)

Convert Large-Scale Thermal Plant to **100% Green Hydrogen** & Establish Regional Renewable Reliability Reserve

PROJECT OVERVIEW

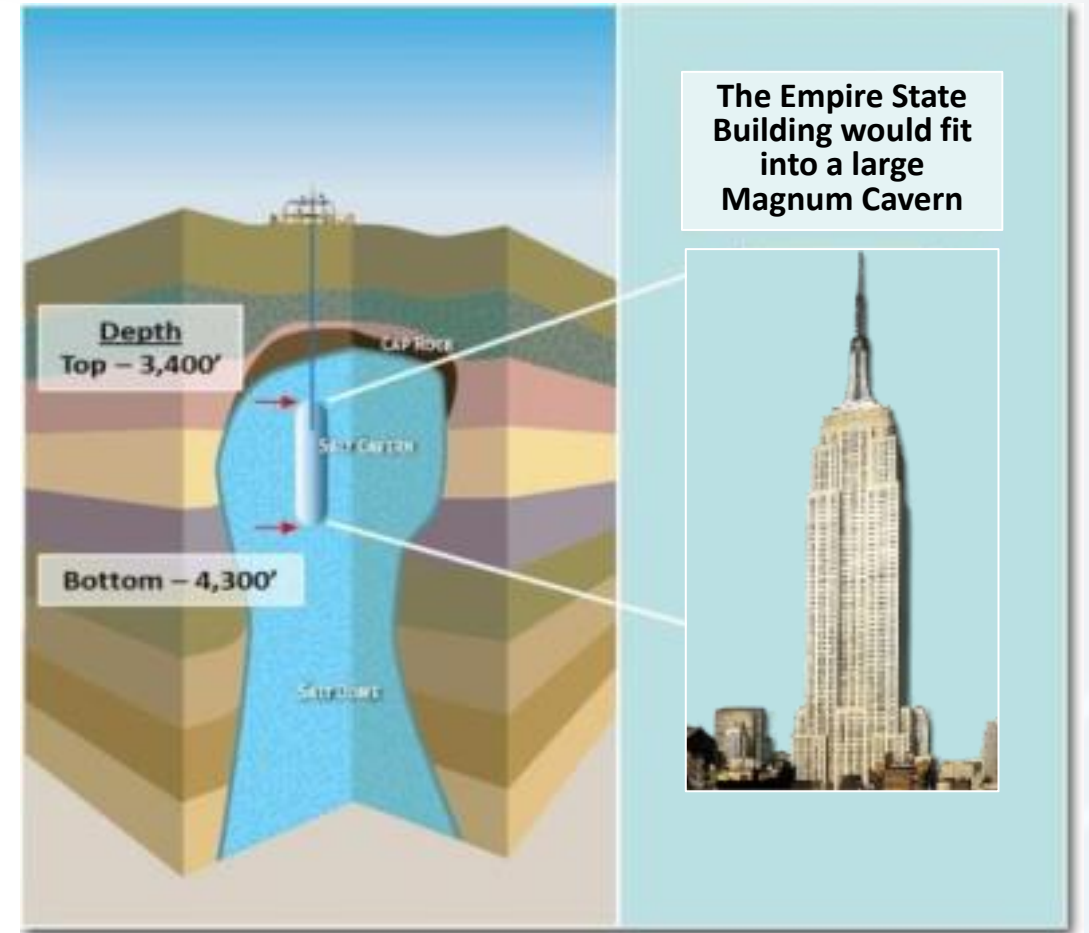
Leverage curtailed and low-cost purpose-built wind and solar to produce Green Hydrogen at scale, displacing natural gas at IPP and providing renewable regional reliability (Green Hydrogen stored in purpose-built salt caverns on site)

PROJECT GOALS

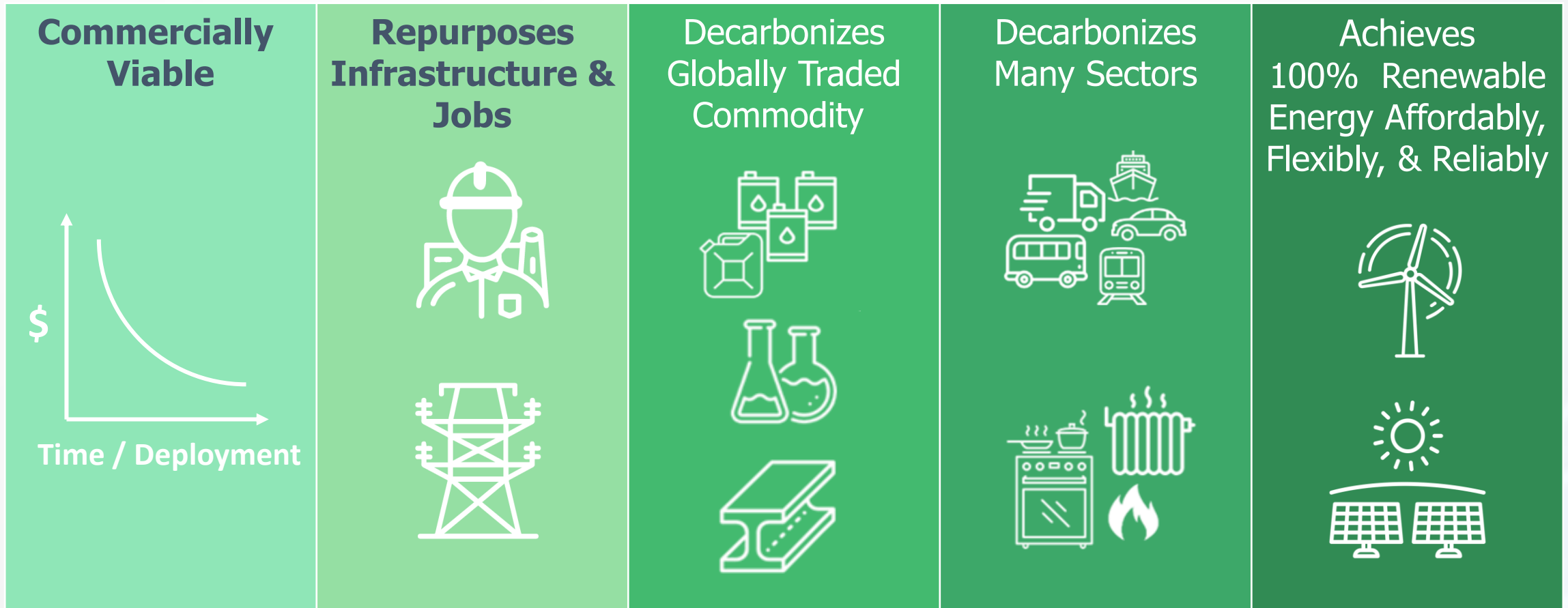
- 1. Demonstrate large-scale thermal plant conversion to 100% Green Hydrogen**
- 2. Leverage IPP project to develop market products & contracting mechanisms to establish a scalable regional renewable reliability reserve for Western US**

IPP is Sited on Western US Strategic Renewable Reliability Reserve: Hydrogen Storage in Underground Salt Caverns

- A typical cavern size at IPP = 4,000,000 barrels
- 1 cavern = 5,512 tons of H₂ (operational limit)
- This is equivalent to:
 - 200,000 hydrogen buses
 - 1,000,000 fuel cell cars
 - 14,000 tube trailers used for delivery
- Over 100 caverns can be constructed in the IPP salt dome
- Storing H₂ in salt caverns is already done commercially around the world



Why Green Hydrogen is a Super Gamechanger



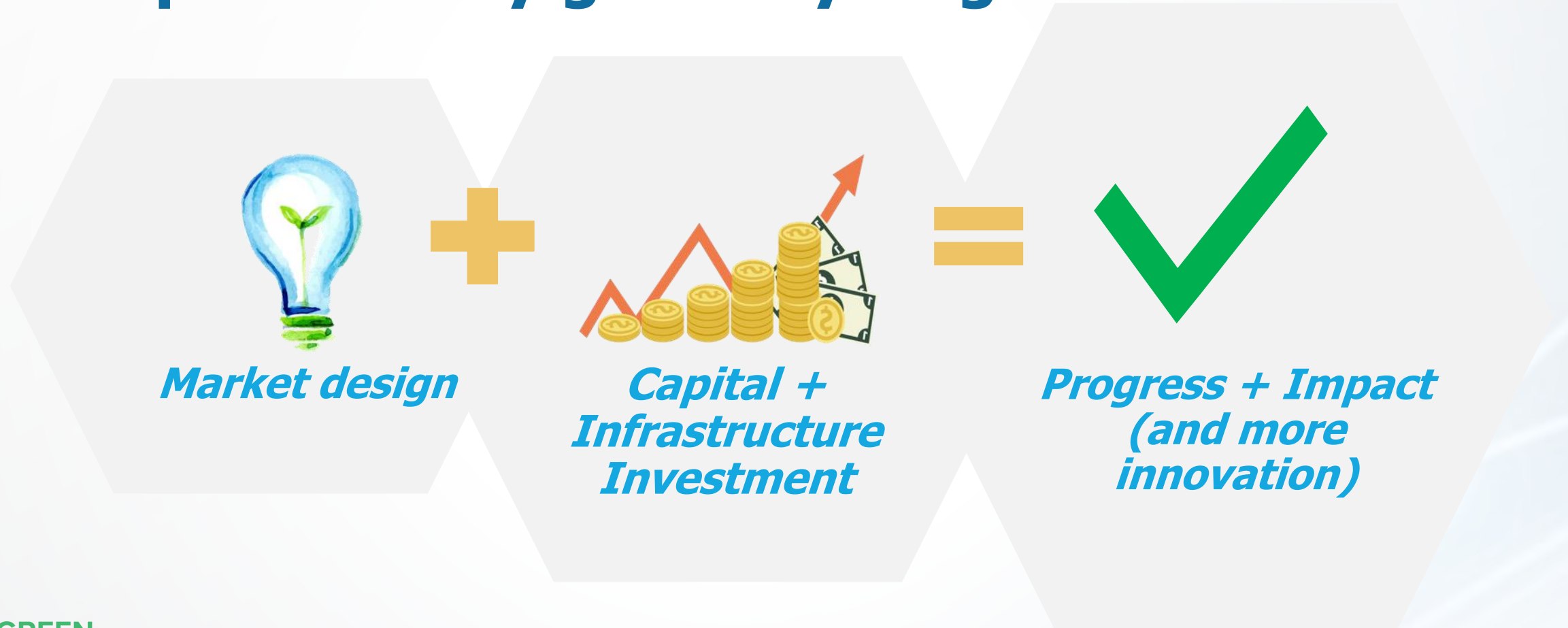
A close-up photograph of a hand placing a puzzle piece into a larger assembly. The puzzle pieces are dark grey or black, and the hand is positioned in the upper right corner, with fingers visible. The lighting is dramatic, with a strong light source from the right, creating a bright glow on the puzzle piece being placed and casting deep shadows elsewhere. The background is dark and out of focus.

**Regulatory innovation is
the **KEY** to accelerating
and unlocking the
potential of **green
hydrogen****

A NEW PARADIGM IS NEEDED

- **System-wide transformation**
- **Planning across sectors**
- **Valuing benefits, not just costs!**

Infrastructure planning and regional market design must recognize and compensate the value provided by green hydrogen



GHC will address key barriers...

- Build broad stakeholder support for green hydrogen use cases
- Establish planning, evaluation & procurement framework for the costs/benefits of green hydrogen, including use cases that span jurisdictions
- Reduce the cost of physically moving green hydrogen from supply sources to demand centers
- Establish pricing, emissions benefits accounting and development of new market products for green hydrogen production and uses

...that span jurisdictions

Importance of Leadership Alignment and Learning By Doing – California Energy Storage Regulatory Innovation Example

Governor Jerry Brown sees need for energy storage as part of high renewable future – sponsors AB 2514



2010

CPUC implements the bill via Storage Rulemaking, under Carla's leadership



Multi stakeholder process



1,325 GW Storage mandate adopted

2014

Multiple procurements in second biennial ES RFOs and preferred resource RFOs
PG&E (165 MW)
SCE (115 MW)
SDG&E (83.5 MW)

2017

MUA decision



Calpine gets cold feet over proposed California gas plant, Utility Dive, 2018

Future

2009

Assembly member Nancy Skinner authors AB 2514, despite strong opposition bill was signed into law



2011

Historic SCE LCR procurement
261 MW
Case Study #1



2013

First Biennial ES RFO procurements
10 MW+

2014

2016

Aliso Canyon procurement 104.5 MW installed + commissioned < 8 months
Case study #2



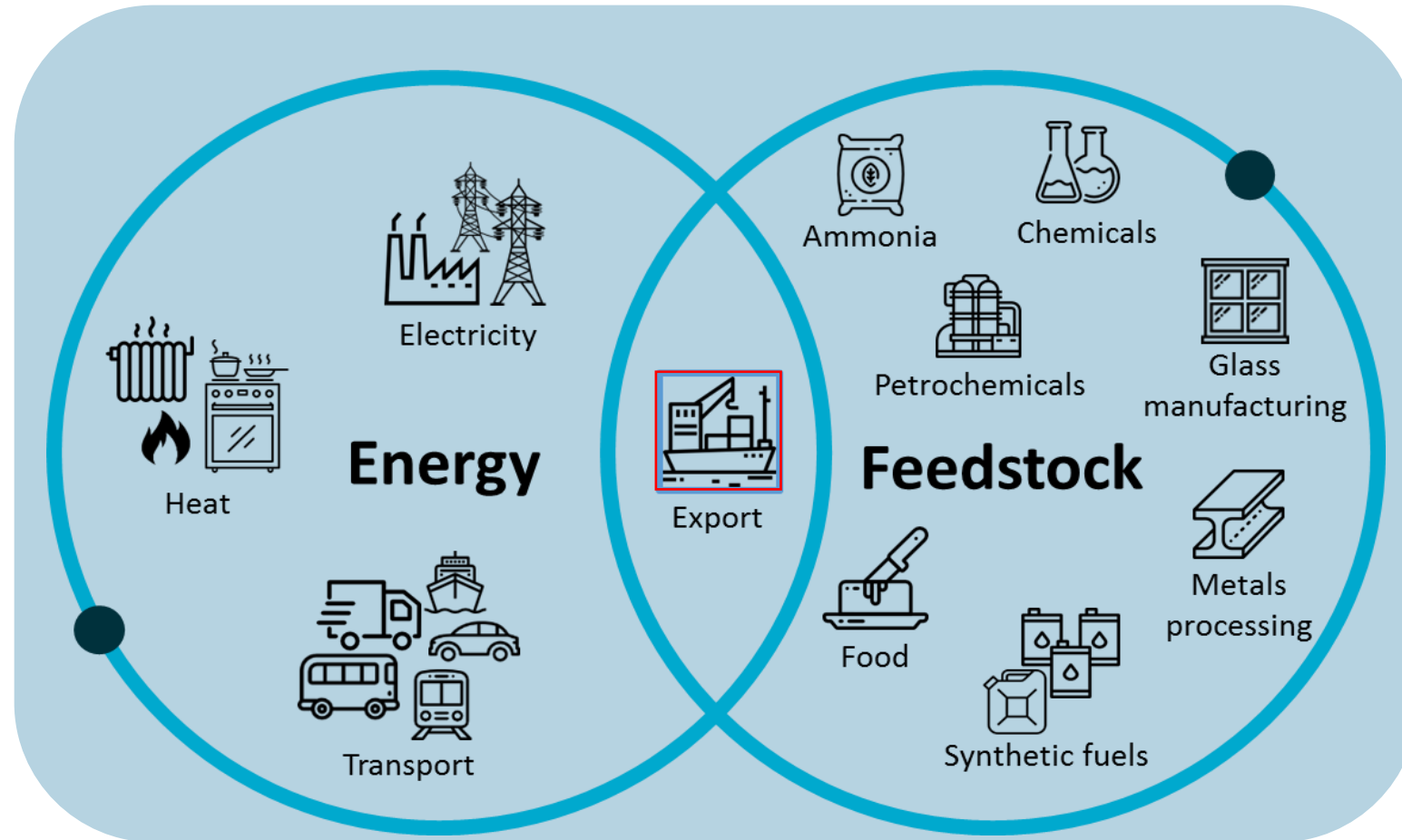
California Department of Emergency Services

2018

PG&E Moorpark Calpine RMR procurement
567.5 MW
Case study #3

Leadership Imperative for Green Hydrogen

How to drive progress *across* sectors in CA?



Source: CSIRO

GHC Reco: CARB-led multi-agency task force

GHC has a different approach than other hydrogen-focused organizations...

1. The GHC is an educational and advocacy non-profit with a focus on building **top-down momentum** for Green Hydrogen
2. The GHC will leverage **multi-sectoral opportunities to concurrently scale production and demand** for Green Hydrogen.
3. The GHC will **facilitate policies and practices to create compensation pathways and other market mechanisms** to enable Green Hydrogen project development that spans multiple sectors
4. The GHC will have a **global focus**, demonstrating the technical and business feasibility of Green Hydrogen for domestic use and as a valuable export commodity

...and is committed to working collaboratively with all stakeholders

GHC Membership

Leadership Circle



Visionary Circle



Champion Circle



GHC Advisory Committee



MARTIN ADAMS

- General Manager & Chief Engineer at the LADWP



TOM BUTTGENBACH

- President & CEO of 8minute Solar Energy



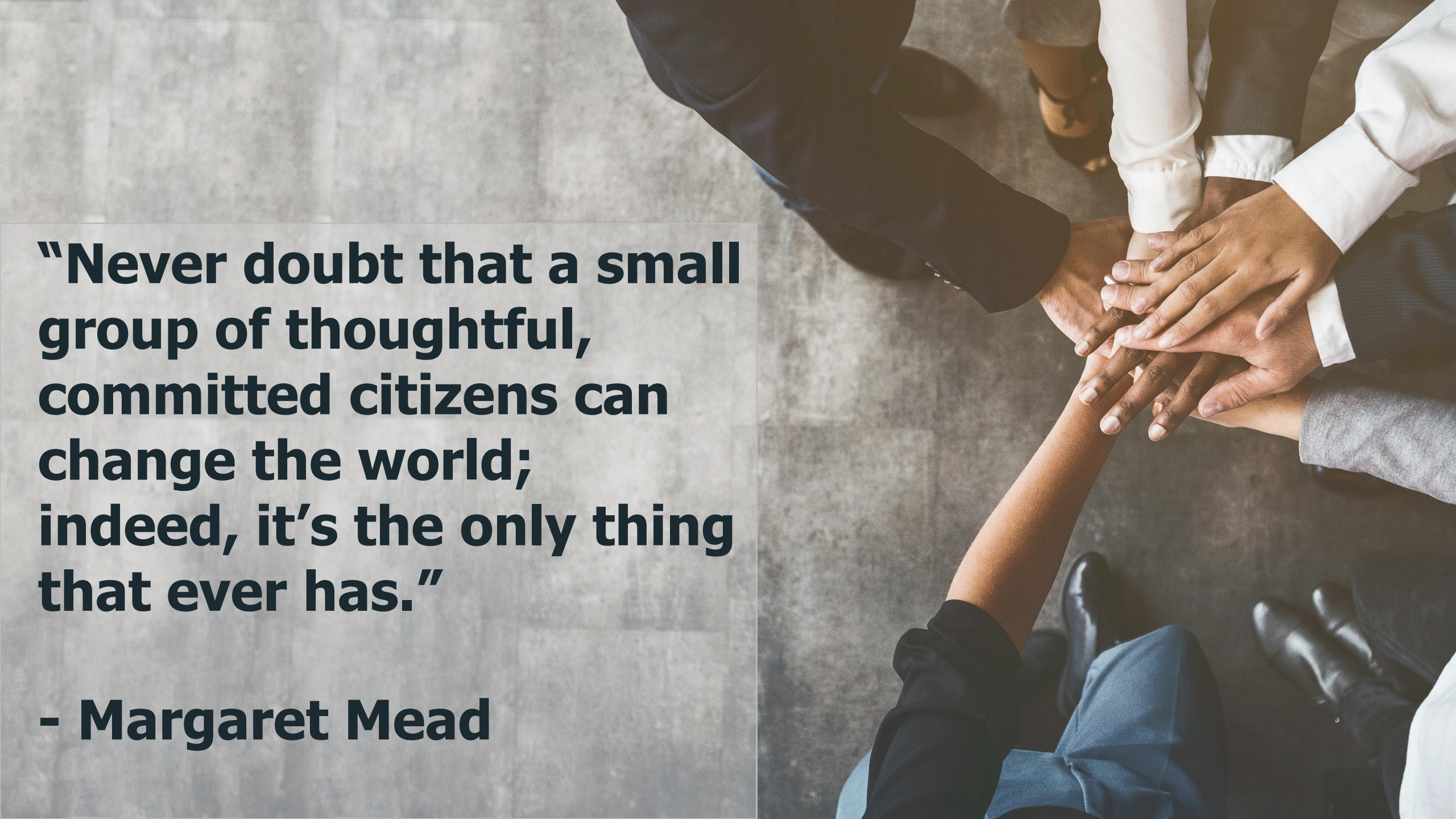
SHELDON KIMBER

- CEO & Founder of Intersect Power



ROB WEBSTER

- Co-Founder & Chief Strategy Officer of Magnum Development



“Never doubt that a small group of thoughtful, committed citizens can change the world; indeed, it’s the only thing that ever has.”

- Margaret Mead

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APPENDIX

- Webinars and Events
- Global Drivers for Green Hydrogen
- Global Green Hydrogen Projects
- The Intermountain Power Project (IPP)



FREE WEBINAR

RE-IMAGINING THE ENERGY ECOSYSTEM
WITH **GREEN HYDROGEN**

www.ghcoalition.org



APRIL 14



11:00 AM (PT)



FREE WEBINAR

GLOBAL PROGRESS AND MOMENTUM FOR **GREEN HYDROGEN**

www.ghcoalition.org



MAY 12



10:00 AM (PT)



VIRTUAL CONFERENCE

CONNECTING THE ENERGY STORAGE INDUSTRY

THURSDAY, MAY 21, 2020

FREE & PUBLIC

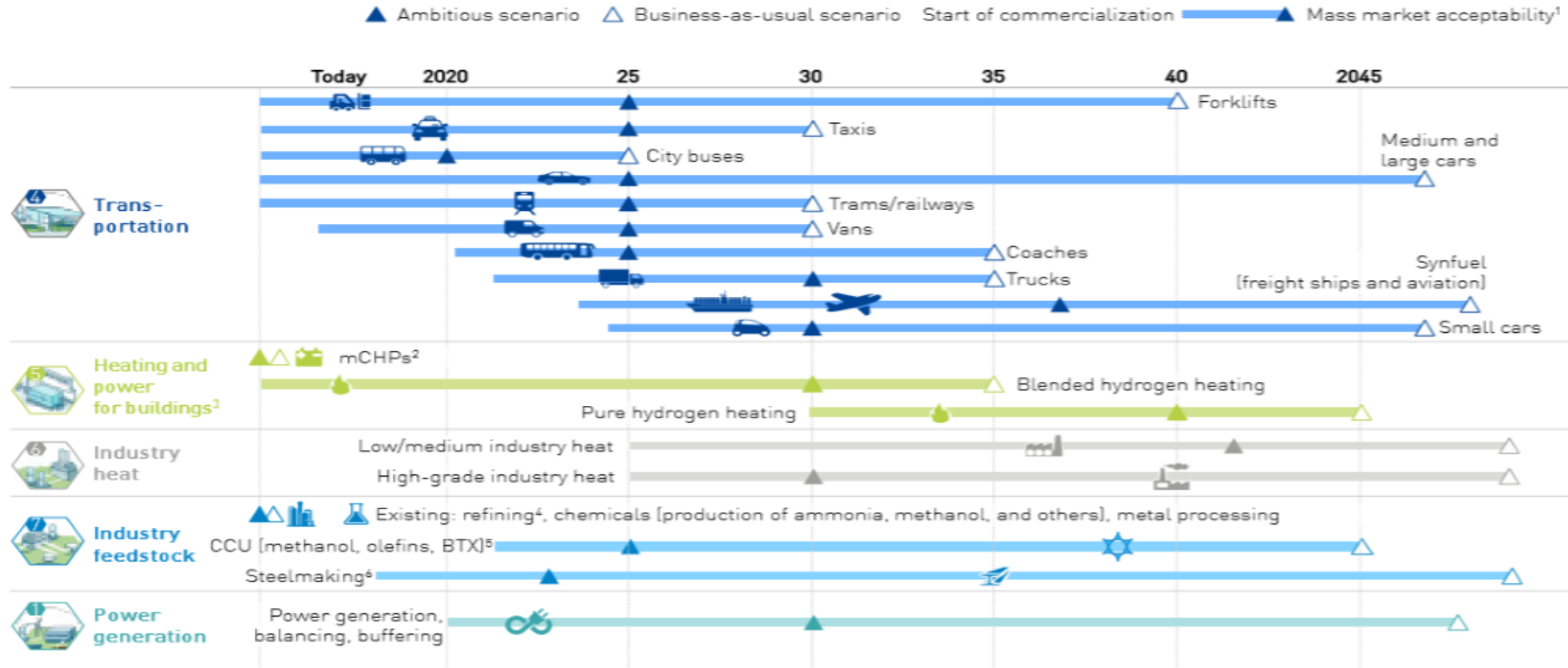


Long Duration Energy Storage · Energy Storage Grid Modeling Tools · Lithium Ion 101 · Artificial Intelligence

REGISTER: www.storagealliance.org/virtual-conference

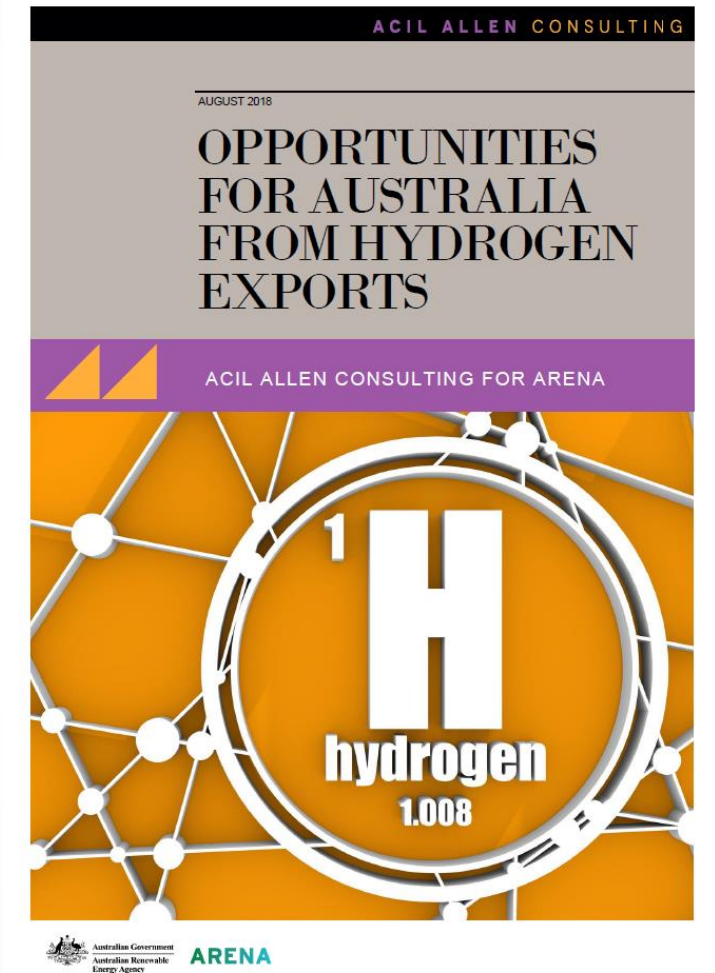
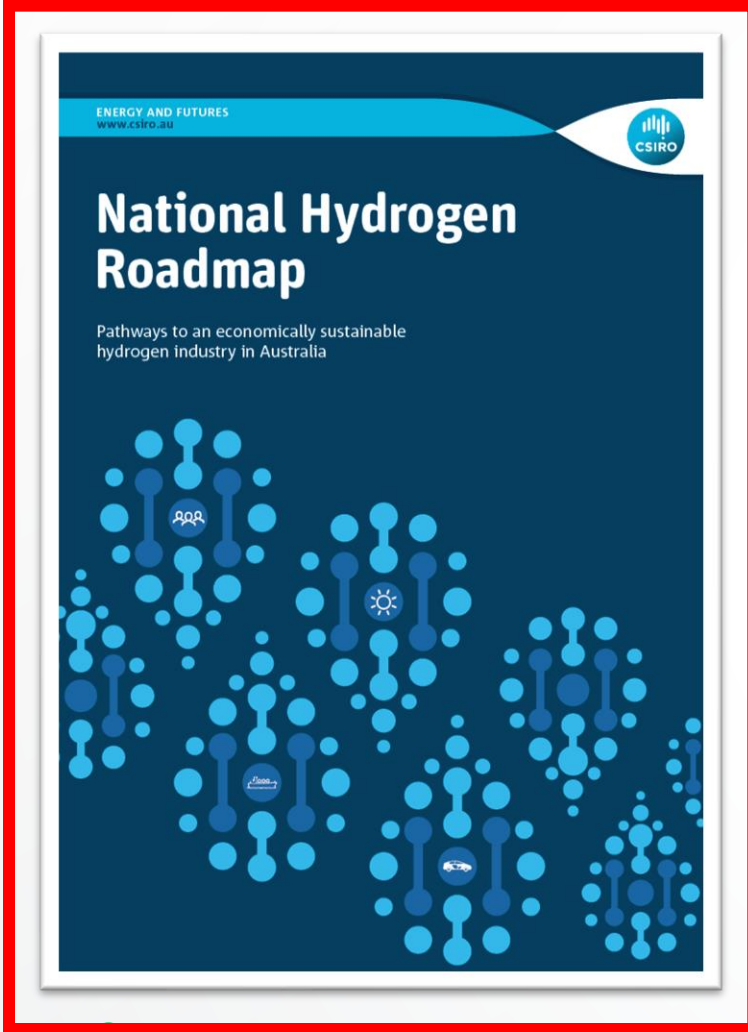
Global Drivers for Green Hydrogen: A Roadmap to 100% Clean Energy

EXHIBIT 20: HYDROGEN TECHNOLOGY EXISTS AND IS READY FOR DEPLOYMENT



¹ Defined as sales >1% within segment ² mCHPs sales in EU independent of fuel type [NG or H₂] ³ Pure and blended H₂ refer to shares in total heating demand
⁴ Refining includes hydrocracking, hydrotreating, biorefinery ⁵ Market share refers to the amount of production that uses hydrogen and captured carbon to replace feedstock ⁶ CDA process and DRI with green H₂, iron reduction in blast furnaces, and other low-carbon steelmaking processes using H₂

Global Drivers for Green Hydrogen: Jobs and Economic Development Opportunity



Source: CSIRO Energy

May 2019: Heide Oil Refinery in Germany - Westkust 100 700MW off-shore wind electrolysis project

- **Description:**
 - Green hydrogen production from offshore wind energy to produce aviation fuel
- **Project Plan:**
 - 2019 – Proposal to Federal Ministry of Economics
 - Initial: 30 MW electrolysis plant to gather information on operation, control
 - Scale-up: 700MW electrolysis plant
- **Goal:**
 - Continuous stream of green hydrogen for industrial use



November 2019: World's largest green- hydrogen steel plant began operation in Austria - 6MW renewable electrolysis project

- **Description:**
 - Researching the industrial production of green hydrogen as a means of replacing fossil fuels in steel production over the long term.
- **Project Plan:**
 - Built in 2019, currently in operation
- **Goal:**
 - Test whether green hydrogen is suitable for industrial-scale use in the steel industry, refineries, and other industrial sectors requiring large volumes of hydrogen



January 2020: Belgium, Port of Oostende 4 GW

- **Description:**
 - Plant that produces green hydrogen from the electricity produced at Belgium's offshore wind farms
- **Project Plan:**
 - 2020 – Demonstration phase with shore-based power, 2.26 GW wind
 - 2025 – Commercial green hydrogen plant completed, 4MW off-shore wind
- **Goal:**
 - CO₂ reduction of 500,000-1,000,000 tons/year



January 2020: Canada Chetwynd Hydrogen 3% pipeline injection

- **Description:**
 - Coupled electrolysis plant and wind farm to produce green hydrogen to inject into natural gas pipelines at 3% concentration
- **Project Plan:**
 - Build dedicated wind farm as well as the electrolysis plant
 - Negotiate agreement to inject hydrogen into natural gas pipeline
- **Goal:**
 - 22,000 tons green hydrogen produced/year



February 2020: Netherlands NorthH2 Project 10 GW

- **Description:**
 - Shell plans to have 10GW of turbines off the Netherlands coast to power green hydrogen production
- **Project Plan:**
 - 2027 – start with 3-4 GW
 - 2040 – 10 GW target
- **Goal:**
 - 800,000 tons of green H2 produced/year



May 2020: Infinite Blue Energy secures \$300 million for largest green hydrogen project in Western Australia

Description:

- The Arrowsmith Hydrogen Project will produce 25 tons of green hydrogen daily using wind and solar energy
- This project will reduce CO2 emissions by 78,000 tons annually

Project Plan:

- Construction start date by mid 2020
- Operational by 2022

Goal

- Part I of a series of green hydrogen installations in Australia by Infinite Blue Energy
- Develop export market for green hydrogen, specifically targeting Japan and South Korea



GHC Priority #1: Conversion of Intermountain Power Project (IPP)



IPP History and Plan

- Located in Delta, Utah
- Two coal-fired units operating since 1986 with 1,800 MW net capacity
- Two Transmission Systems:
 - STS To Southern California 2400 MW HVDC System
 - NTS To Utah & Nevada
 - Interconnected to 370MW of Wind Generation
- 35 Project Participants, 6 from Southern California
- Coal Units to be retired by 2025; IPP conversion to 840 MW natural gas combined cycle gas facility
- Day 1: run on 30% blend of green hydrogen ramping up to 100% over time



Hydrogen-Fired Generation

The new natural-gas fired generators will be capable of burning a hydrogen fuel mix on DAY 1 of commercial operation

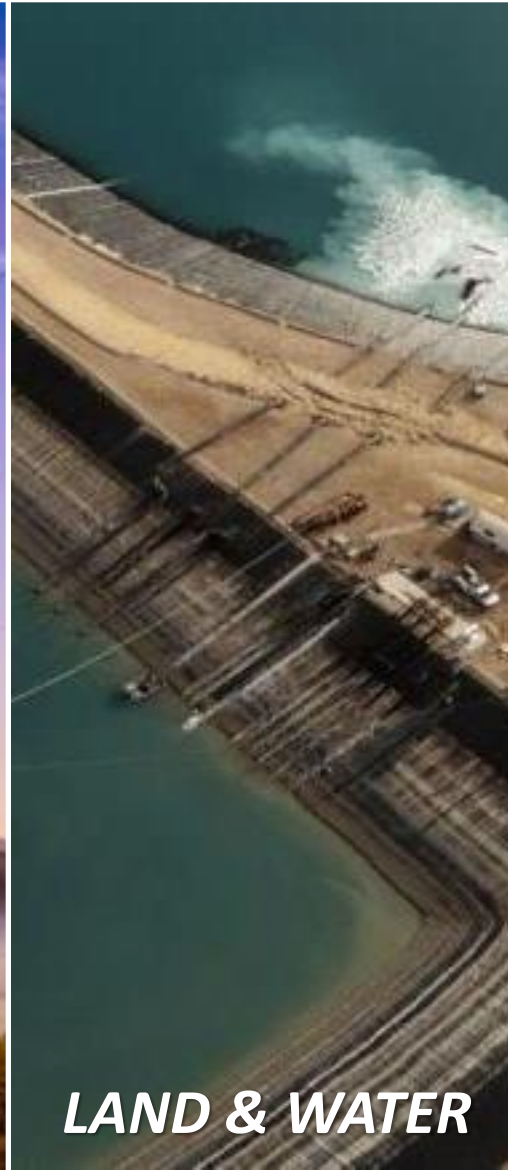
Unlocking IPP Green H₂ Potential



RENEWABLES



TRANSMISSION



LAND & WATER

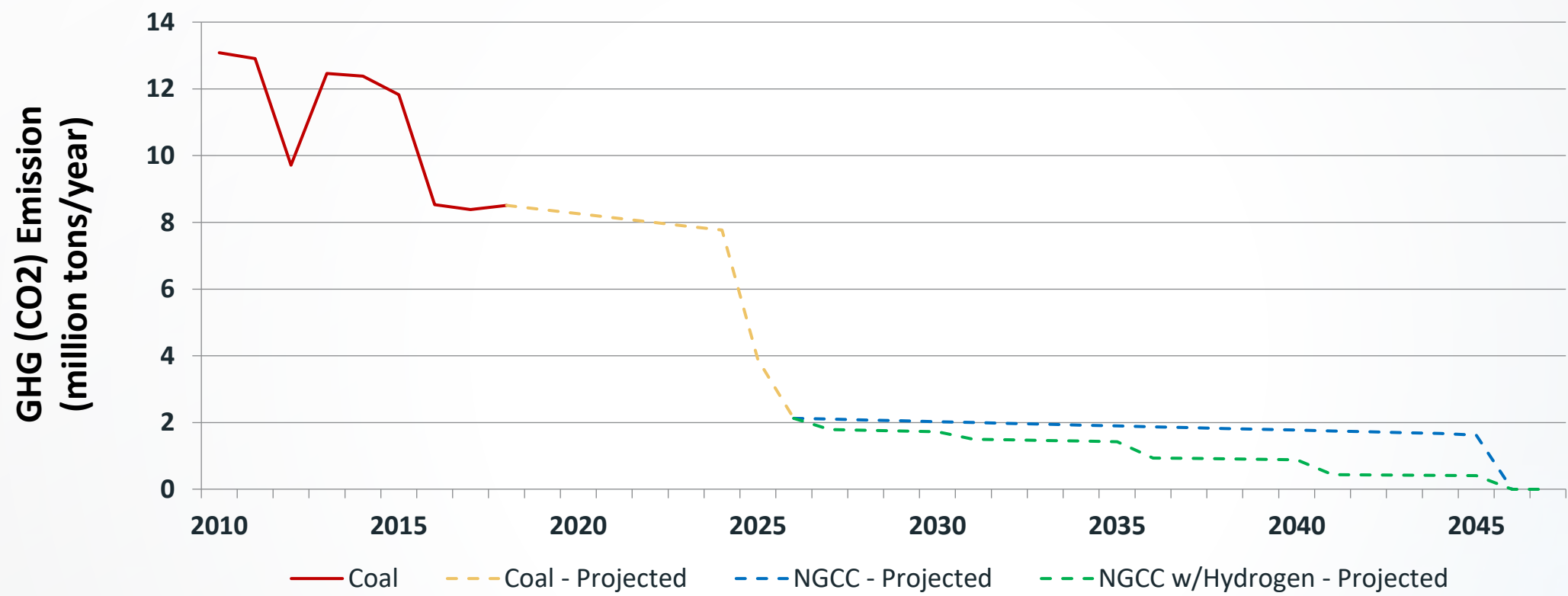


SALT DOME



PEOPLE

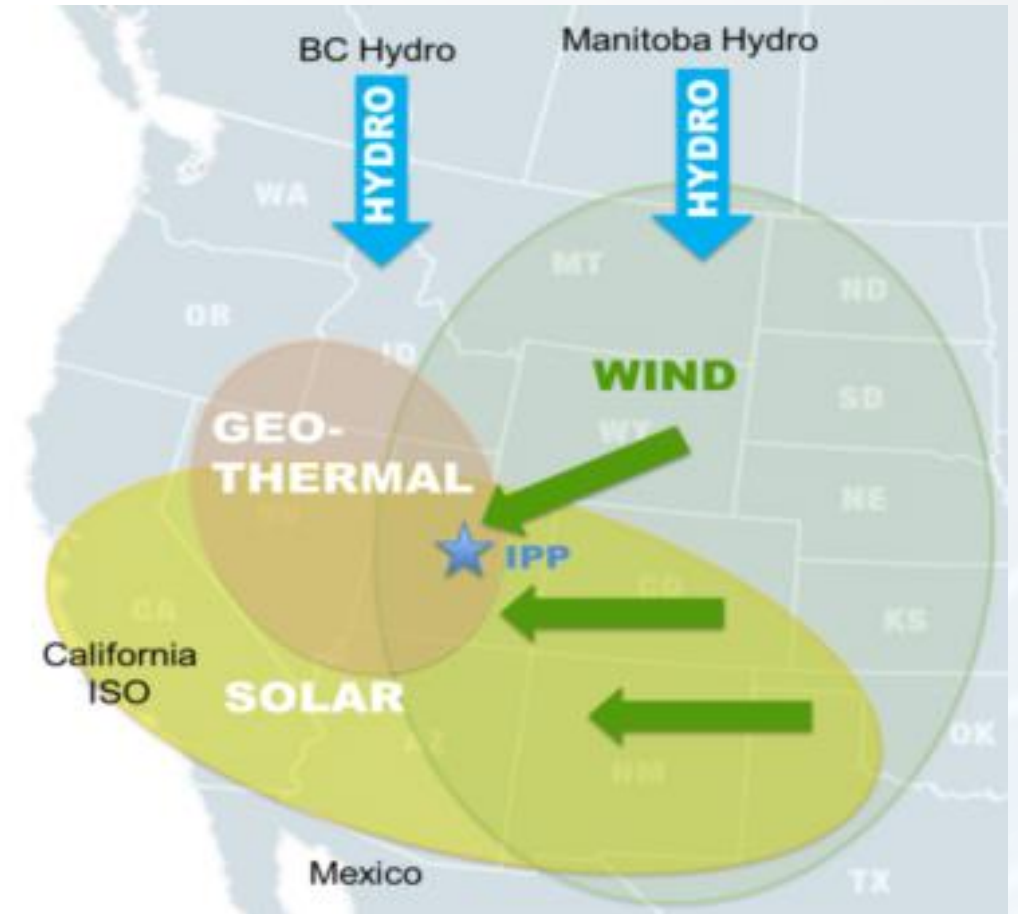
IPP Emissions Reduction Profile



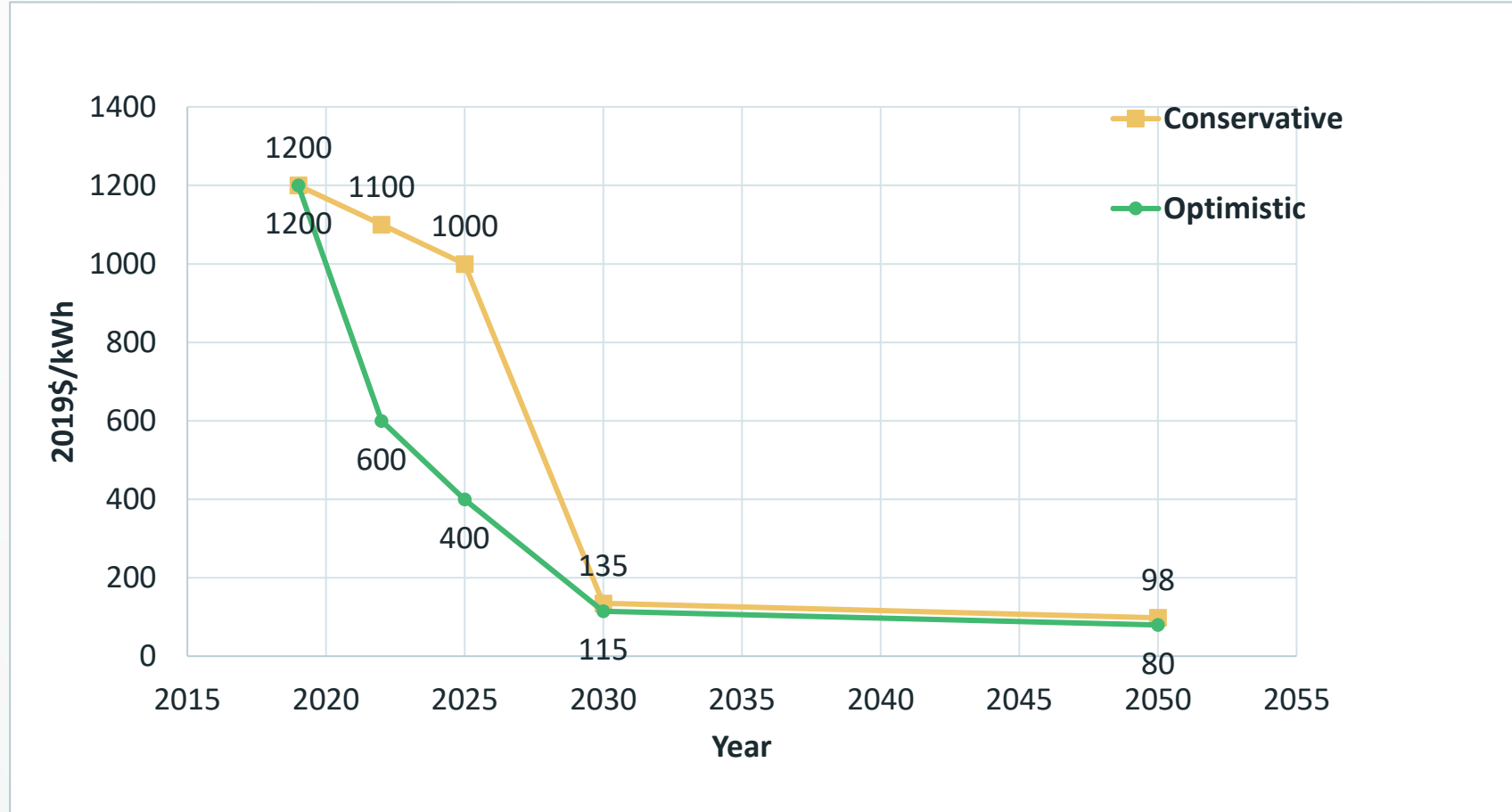
%Hydrogen by Heat Rate	2026-2030	2031-2035	2036-2040	2041-2045	2046 -
	15%	25%	50%	75%	100%

Utah's Renewable Hub

- IPP sits in a confluence of renewable resources
- Currently interconnected to 370 MW of wind generation
- Secondary Path for existing Geothermal Projects and potential for additional geothermal in the area
- 2,300 MW of current solar interconnection requests in queue
- 1500 MW of Wyoming wind interconnects currently being discussed

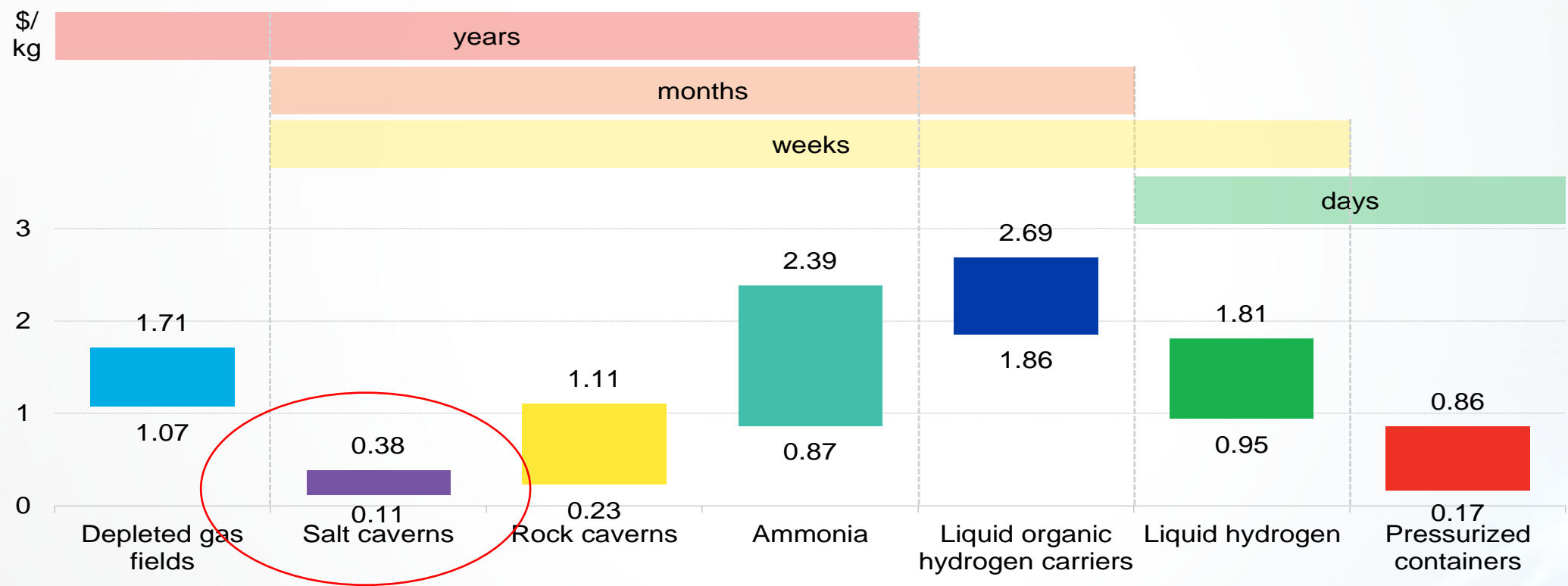


IPP Can Help Drive Global Reductions in Hydrogen Electrolyzer Capex & Operations



Levelized Cost of Hydrogen Storage

FUTURE BEST CASE





Thank you!

www.strategen.com

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